



AGA KHAN DEVELOPMENT NETWORK

Uganda



SOCIAL
CULTURAL
ECONOMIC



AKDN in Uganda

The Aga Khan Development Network (AKDN) has a long history in Uganda. In some regions, the Network's institutions or their predecessors have been active for more than a century.

Over the past decade, AKDN has been expanding its activities in Uganda. Its activities now extend from infrastructure projects that are providing nearly 50 percent of the country's electricity to an early childhood education programme that helps poor communities create and maintain pre-schools (the programme has benefited over 60,000 boys and girls). It also ranges from an economic development project that provides essential anti-malarial pharmaceuticals that have treated over 7 million people to an advanced nursing studies programme that provides professional career development and clinical training to hundreds of nurses.

In every endeavour, the aim is to work with the Government to help meet the needs of Uganda's development with projects that are efficient and effective and which have a wide impact on the quality of life for citizens of the country.

Education

Through the Strengthening Education Systems in East Africa (SESEA) project, the Aga Khan Foundation (AKF) is working with the Ministry of Education to strengthen teacher education and support systems to improve and sustain learning outcomes in pre-primary and primary school levels. In Uganda, the projects have benefitted over 150,000 students, 1,200 teachers and 750 School Management Committee members. The programme is being delivered in two primary teachers' colleges, 150 primary schools and 40 early childhood centres in Arua, Yumbe and Koboko districts of the West Nile Region, in partnership with the Ministry of Education and Sports and the Aga Khan University Institute for Educational Development.

Since 1993, the AKF Madrasa Early Childhood Programme has covered all aspects of child development (care, health, nutrition, protection, stimulation, education) from pre-natal to 8 years. Its initiatives have benefitted approximately 40 pre-schools in West Nile and 57 pre-schools in Central Uganda. Over 60,000 boys and girls aged 3-5 years have benefitted from these programmes, which help to create school management committees, community resource teams and clusters of pre-schools to encourage teachers' peer-learning.

The programme is also a government-accredited early childhood development training institute, delivering professional development opportunities for both in-service and pre-service teachers.

The Aga Khan Education Services (AKES) runs four private day schools in Kampala. Although its operations were discontinued in the early 1970s, the schools were re-integrated into the AKES system in the mid-1990s. They have since re-established themselves as quality day schools for middle-income families, offering both the Ugandan and international curricula.

The new Aga Khan Academy is to be built in Kampala. It will be part of an integrated network of 18 residential schools being developed across Africa, Asia and the Middle East, dedicated to teaching exceptional young people, from all backgrounds, who have the potential to become future leaders.

The Aga Khan University Institute for Education Development (AKU-IED) serves as a centre for teacher training and professional development in East Africa. In 2014, it provided Educational Leadership and Management Training to over 800 public Ugandan Secondary School Head Teachers in four regions across the country.

Health Care

Since 2000, the Aga Khan University (AKU) has been developing its nursing, medicine/health sciences and teaching programmes in Uganda as part of a regional effort, which includes Kenya and Tanzania, to offer professional development for health professionals and teachers.

AKU's Advanced Nursing Studies programme provides education that enables nurses to contribute more effectively to quality healthcare delivery in East Africa. The programme – accredited in Uganda in July 2000 – admitted its first group of students in 2001. Students enrolled in the programme receive continuing education relevant to the health needs of the East African region, in a flexible environment that allows them to study while working.

AKU's Improving Nursing Education and Practice in East Africa project is establishing a Knowledge Network of Higher Education Institutions concerned with the training of nurses and midwives in Uganda, Kenya and Tanzania. The aim of the Knowledge



Education Systems

The Aga Khan Foundation is working with the Ministry of Education to strengthen teacher education and support systems to improve and sustain learning outcomes in pre-primary and primary school levels. The projects have benefitted over 150,000 boys and girls.



Tourism Promotion

In October 2009, the Lake Victoria Serena Resort opened on the shores of Africa's largest lake. Other tourism projects are under consideration and will contribute to economic growth in an environmentally and culturally sensitive manner.



Health & Nutrition

The Network's nursing and midwifery programmes upgrade nursing skills, provide in-service professionals the opportunity to advance their accreditations, and improve the quality of health care services.



Early Childhood

Early childhood programming has benefitted approximately 40 pre-schools in West Nile in the last five years and 57 pre-schools in Central Uganda since 1993. Over 60,000 boys and girls aged 3-5 years have benefitted from these programmes.

ECONOMIC DEVELOPMENT	
F	Financial Services
I	Industrial Promotion
M	Media Services
T	Tourism Promotion
SOCIAL DEVELOPMENT	
A	Aga Khan Academy
E	Education: Primary & Secondary
H	Health
R	Rural Development
AKU	Aga Khan University
ECD	Early Childhood Development
CULTURE	
R	Restoration
●	Capital City
STATUS: <input type="checkbox"/> Existing <input type="checkbox"/> Planned	



Industrial Promotion

The 250MW Bujagali Hydropower Plant has doubled Uganda's electricity supply, eliminated load-shedding, replaced expensive thermal generation and spurred economic growth.



Insurance

Originally established in the 1930s and 1940s, the Jubilee Insurance Company of Uganda Limited offers both life and non-life insurance. It is now the largest and leading insurer in the country.

In collaboration with its partners AKDN:



US\$ 30.5 million

Invested US\$ 30.5 million in the refurbishment of the Kampala Serena Hotel



150,000

Has helped 150,000 primary school students to learn more effectively



100%

Has doubled (increased by 100%) Uganda's electricity supply

Network is to design and develop a common curriculum for continuing nurse education that will strengthen health systems across the region. In Uganda, AKU is working with the Makerere University Medical School Department of Nursing.

In 2015, AKDN announced the construction of a hospital in Kampala, with a first phase to be completed by 2020. The ultimate vision is for the University Hospital, which will represent an investment of over US\$ 100 million, to grow toward 600 beds. It will eventually include specialties in cardiology and cardiothoracic surgery, cancer, women and child health, stem cell and regenerative medicine, neurology and minimally invasive surgery. Access for patients who cannot afford care at the hospital will be provided through AKU's Patient Welfare Programme, which is funded by the University itself and by philanthropic donations from individuals, foundations and businesses.

The University will also educate doctors, nurses, midwives and allied health professionals, who are equipped not only to provide excellent care but also to lead and transform healthcare institutions and systems to make them work more effectively. A Postgraduate Medical Education programme will train specialist doctors in a range of fields – including internal medicine, surgery, paediatrics, and obstetrics and gynaecology – helping to alleviate the severe shortage of such specialists in Uganda. The University Hospital will also expand the offerings of its School of Nursing and Midwifery in Kampala.

Research will address a range of issues, including the growth of non-communicable diseases such as cardiovascular disease, cancer and diabetes, the need to improve maternal and child health, and the social and economic determinants of health. In addition to establishing the University Hospital, AKDN plans to add to its four Medical Centres in Uganda by building a dozen more over time across

the country where patients can access basic care and receive referrals to the University Hospital.

Economic Development

Economic Inclusion: In order to help rural communities, particularly women, manage risk more effectively, AKF in Uganda promotes community-based savings groups in programme areas. These savings groups have been linked via e-banking digital platforms to deepen sustainable access to formal financial services through a partnership between AKF and Diamond Trust Bank in Uganda. The project has strengthened 785 groups in financial literacy and fully linked at least 74 groups to the digital platform.

The Aga Khan Fund for Economic Development (AKFED) is also active in strengthening the role of the private sector in Uganda.

Financial Services: Originally established in the 1930s and 1940s, the Jubilee Insurance Company of Uganda Limited offers both life and non-life insurance. It is now the largest and leading insurer in the country. Diamond Trust Bank was founded in the 1930s to help recycle local savings into loans for home building and small businesses. It operates today as a regional bank with branches in Burundi, Kenya, Tanzania and Uganda.

Industrial Promotion Services: Established in 1963 to encourage and expand private enterprise, Industrial Promotion Services (IPS) operates several infrastructure projects in Uganda, including a large-scale hydroelectric power plant.

The West Nile Rural Electrification Company's 3.5MW River Nyagak mini hydroelectric plant now provides a renewable source of energy in an area where only one percent of the rural population of 1.4 million previously had access to electricity. A

first of its kind, the project was also the first in Africa to qualify under the World Bank-administered Prototype Carbon Fund. A steady supply of electricity has already had an impact on the functioning of hospitals and schools, as well as on the growth of entrepreneurial activity in general and in basic agro-based industries in particular.

The 250MW Bujagali Hydropower Plant, which was inaugurated in 2013, has doubled Uganda's electricity supply, eliminated load-shedding, replaced expensive thermal generation, spurred economic growth and considerably improved the lives of Uganda's population. The plant was established through a public-private partnership between the Government of Uganda, AKFED companies and affiliates of Blackstone. Other project partners include the International Finance Corporation, the African Development Bank, the European Investment Bank, PROPARGO (France) and DEG (Germany). Bujagali is one of the largest independent power plants in sub-Saharan Africa.

IPS has also made investments in several key industries, including Kampala Pharmaceutical Industries, one of the largest manufacturers of pharmaceutical drugs in Uganda. The company manufactures a range of over 70 registered

products in Uganda, such as cardiovascular and anti-diarrhoeal drugs, and exports to Tanzania and Kenya. Nearly 8 million people were treated with its anti-malarial drugs in 2016.

Another IPS investment, Uganda Fishnet Manufacturers Limited, provides a locally manufactured supply of quality fishnets, an essential product for one of Uganda's most significant export industries.

Tourism Promotion Services: In November 2006, President Yoweri Museveni inaugurated AKFED's US\$ 30.5 million refurbishment of the Kampala Serena Hotel. The hotel is one of the largest employers in the country with some 420 staff, 97 percent of whom are Ugandan nationals (the other three percent are East African). In October 2009, the Lake Victoria Serena Resort opened on the shores of Africa's largest lake. The resort directly employs over 225 Ugandans.

Media Services: Media services are an essential aspect of development. AKDN, through its operations, which include The Daily Monitor, The EastAfrican, NTV and Radio 93.3 KFM, is committed to high quality, unbiased reporting through broadcast, print and digital media.

Development Partners

- Government of Uganda
- Blackstone Capital
- International Finance Corporation
- African Development Bank
- European Investment Bank
- PROPARGO (France)
- DEG (Germany)
- Global Affairs Canada
- United Kingdom Department of International Development (DFID)
- Agence Française de Développement (AFD)
- Kreditanstalt für Wiederaufbau (KfW)

Support AKDN

Partnerships

When AKDN refines its development approach in a given area, it looks to partners to help expand the scale. A significant portion of the funding for its activities therefore comes from national governments, multilateral institutions and private sector partners. For more information, visit: akdn.org/partners

Individuals

Individuals can support the AKDN. For more information, visit: akdn.org/support

For more information

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Cover page: (top left to right) Aga Khan High School in Kampala; Bujagali Hydropower Plant; AKU nursing student providing health services; **(middle left to right)** Daily Monitor radio broadcast from Kampala; Social, Cultural, Economic: the nature of positive change that AKDN institutions and programmes aim to achieve; Aga Khan Medical Centre in Kampala; **(bottom left to right)** Kampala Pharmaceutical Industries; Kampala Serena Hotel; Tawakal Nursery School in Arua.